

CHARITY REGISTRATION NUMBER: 304343

North Oxford Association
Unaudited Financial Statements
31 March 2026

North Oxford Association

Financial Statements

Year ended 31 March 2026

	Page
Trustees' annual report	1
Independent examiner's report to the trustees	4
Statement of financial activities	5
Statement of financial position	6
Notes to the financial statements	7

North Oxford Association

Trustees' Annual Report

Year ended 31 March 2026

The trustees present their report and the unaudited financial statements of the charity for the year ended 31 March 2026.

Reference and administrative details

Registered charity name North Oxford Association

Charity registration number 304343

Principal office Diamond Place
Summertown
Oxford
OX2 7DP

The trustees

Mrs J Field
Mrs S Van Noorden
Mrs M Shannon
Mrs P Eyton
Mrs A Taylor
Ms S Leveté
Mr A Holman
Mr C Fletcher-Campbell

Independent examiner A C Gaete FCCA
For and On Behalf of
David Cadwallader & Co Limited
Suite 3 Bignell Park Barns
Chesterton
Bicester Oxon
OX26 1TD

North Oxford Association

Trustees' Annual Report *(continued)*

Year ended 31 March 2026

Structure, governance and management

The North Oxford Association constitution was originally adopted on the 23 October 1969. A revised constitution was adopted on 19 November 2015. The Association is a registered charity and has been in operation since 23 October 1969.

The Memorandum and Articles of Association govern the activities of the association and its management is the responsibility of the Trustees.

The selection of Trustees is designed to supplement the existing skills and expertise of the Board and is governed by an informal skills assessment. Appointment of Trustees is made in accordance with the Articles of Association. Trustees are trained in their duties informally and inducted by their fellow Board in the duties and responsibilities of a Trustee.

Risk Assessment

The Trustees of North Oxford Association recognise and accept their responsibility for ensuring that risks to which the charity is exposed are reviewed and steps taken to mitigate potential damage by the use of appropriate preventative controls and corrective actions. They are aware of the Charities SORP issued in 2005 and accept the requirement, in relation to all aspects of their work, for regular assessment of operating strengths and weaknesses. To this end the risk management strategy comprises an annual review of the risks which the charity may face; the establishment of systems and procedures to mitigate those risks identified; and the implementation of procedures designed to minimise any potential impact on the charity should any of those risks materialise.

Objectives and activities

Through its work North Oxford Association aims to achieve the following:

1. To promote the benefit of the inhabitants of Oxford City in the area north of The Martyrs' Memorial without distinction of race, sex or of political, religious or other opinions by associating the local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interest of social welfare for recreation and leisure time occupation with the object of improving the conditions of life for the said inhabitants.
2. To establish or secure the establishment of premises for the benefit of the community.

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

Achievements and performance

During the year the charity continued to operate in line with its charitable objectives.

Details of the incoming resources are given in Notes 2-5 of the accounts.

North Oxford Association
Trustees' Annual Report *(continued)*
Year ended 31 March 2026

Financial review

The Charity's trading results are shown on page 5.

In 2025-26, operating profit was £4,672 (2024-5, £6,221).

The trustees are aware of the effect of escalating energy costs and have increased hire fees for the coming year. It is considered that the financial situation will be satisfactory provided the level of hiring is maintained.

Plans for future periods

The Association has no plans at this time to substantially alter its activities.

The trustees' annual report was approved on 22 October 2026 and signed on behalf of the board of trustees by:

Mrs P Eyton
Trustee

North Oxford Association
Independent Examiner's Report to the Trustees
Year ended 31 March 2026

I report to the trustees on my examination of the financial statements of North Oxford Association ('the charity') for the year ended 31 March 2026.

Responsibilities and basis of report

As the trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

A C Gaete FCCA
Independent Examiner

For and On Behalf of
David Cadwallader & Co Limited
Suite 3 Bignell Park Barns
Chesterton
Bicester Oxon
OX26 1TD

North Oxford Association
Statement of Financial Activities
Year ended 31 March 2026

		Unrestricted funds	2026 Restricted funds	Total funds	2025 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	4	829	—	829	(88)
Charitable activities	5	92,910	—	92,910	76,697
Investment income	6	1,582	—	1,582	1,940
Other income	7	6,454	—	6,454	—
Total income		<u>101,775</u>	<u>—</u>	<u>101,775</u>	<u>78,549</u>
Expenditure					
Expenditure on charitable activities	8,9	97,103	—	97,103	72,328
Total expenditure		<u>97,103</u>	<u>—</u>	<u>97,103</u>	<u>72,328</u>
Net income		<u>4,672</u>	<u>—</u>	<u>4,672</u>	<u>6,221</u>
Transfers between funds		2,625	(2,625)	—	—
Net movement in funds		<u>7,297</u>	<u>(2,625)</u>	<u>4,672</u>	<u>6,221</u>
Reconciliation of funds					
Total funds brought forward		61,130	2,625	63,755	57,534
Total funds carried forward		<u>68,427</u>	<u>—</u>	<u>68,427</u>	<u>63,755</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 7 to 14 form part of these financial statements.

North Oxford Association
Statement of Financial Position
31 March 2026

	Note	2026 £	£	2025 £
Fixed assets				
Tangible fixed assets	14		372	151
Current assets				
Stocks	15	554		75
Debtors	16	7,063		9,280
Cash at bank and in hand		68,708		66,153
		76,325		75,508
Creditors: amounts falling due within one year	17	8,270		11,904
Net current assets			68,055	63,604
Total assets less current liabilities			68,427	63,755
Net assets			68,427	63,755
Funds of the charity				
Restricted funds			—	2,625
Unrestricted funds			68,427	61,130
Total charity funds	19		68,427	63,755

These financial statements were approved by the board of trustees and authorised for issue on 22 October 2026, and are signed on behalf of the board by:

Mrs P Eyton
Trustee

The notes on pages 7 to 14 form part of these financial statements.

North Oxford Association
Notes to the Financial Statements
Year ended 31 March 2026

1. General information

The charity is a public benefit entity and a registered charity in England and Wales and is unincorporated. The address of the principal office is Diamond Place, Summertown, Oxford, OX2 7DP.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

3. Accounting policies *(continued)*

Incoming resources *(continued)*

- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. Where the supply is provided over a period of time, the income is recognised over the period to which the contract relates. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

3. Accounting policies *(continued)*

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Equipment - 20% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

3. Accounting policies *(continued)*

Financial instruments *(continued)*

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Donations and legacies

	Unrestricted Funds £	Total Funds 2026 £	Unrestricted Funds £	Total Funds 2025 £
Donations				
External donations	695	695	(954)	(954)
Internal donations	134	134	866	866
	<u>829</u>	<u>829</u>	<u>(88)</u>	<u>(88)</u>

5. Charitable activities

	Unrestricted Funds £	Total Funds 2026 £	Unrestricted Funds £	Total Funds 2025 £
Hire of facilities	89,537	89,537	72,190	72,190
Membership fees	396	396	476	476
Coffee shop income	1,467	1,467	1,445	1,445
Classes	1,510	1,510	2,586	2,586
	<u>92,910</u>	<u>92,910</u>	<u>76,697</u>	<u>76,697</u>

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

6. Investment income

	Unrestricted Funds	Total Funds 2026	Unrestricted Funds	Total Funds 2025
	£	£	£	£
Bank interest receivable	<u>1,582</u>	<u>1,582</u>	<u>1,940</u>	<u>1,940</u>

7. Other income

	Unrestricted Funds	Total Funds 2026	Unrestricted Funds	Total Funds 2025
	£	£	£	£
Other revenue	847	847	—	—
Council energy contribution	<u>5,607</u>	<u>5,607</u>	<u>—</u>	<u>—</u>
	<u>6,454</u>	<u>6,454</u>	<u>—</u>	<u>—</u>

8. Expenditure on charitable activities by fund type

	Unrestricted Funds	Total Funds 2026	Unrestricted Funds	Total Funds 2025
	£	£	£	£
General Activities	89,580	89,580	66,746	66,746
Coffee bar	4,068	4,068	1,185	1,185
Courses	943	943	2,900	2,900
Support costs	<u>2,512</u>	<u>2,512</u>	<u>1,497</u>	<u>1,497</u>
	<u>97,103</u>	<u>97,103</u>	<u>72,328</u>	<u>72,328</u>

9. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2026	Total fund 2025
	£	£	£	£
General Activities	89,580	—	89,580	66,746
Coffee bar	4,068	—	4,068	1,185
Courses	943	—	943	2,900
Governance costs	<u>—</u>	<u>2,512</u>	<u>2,512</u>	<u>1,497</u>
	<u>94,591</u>	<u>2,512</u>	<u>97,103</u>	<u>72,328</u>

10. Net income

Net income is stated after charging/(crediting):

	2026	2025
	£	£
Depreciation of tangible fixed assets	<u>185</u>	<u>388</u>

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

11. Independent examination fees

	2026	2025
	£	£
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>1,230</u>	<u>1,014</u>

12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2026	2025
	£	£
Wages and salaries	32,282	37,393
Employer contributions to pension plans	<u>647</u>	<u>736</u>
	<u>32,929</u>	<u>38,129</u>

The average head count of employees during the year was 2 (2025: 2). The average number of full-time equivalent employees during the year is analysed as follows:

	2026	2025
	No.	No.
Number of staff	<u>2</u>	<u>2</u>

No employee received employee benefits of more than £60,000 during the year (2025: Nil).

13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees

14. Tangible fixed assets

	Equipment £	Total £
Cost		
At 1 April 2025	16,571	16,571
Additions	<u>406</u>	<u>406</u>
At 31 March 2026	<u>16,977</u>	<u>16,977</u>
Depreciation		
At 1 April 2025	16,420	16,420
Charge for the year	<u>185</u>	<u>185</u>
At 31 March 2026	<u>16,605</u>	<u>16,605</u>
Carrying amount		
At 31 March 2026	<u>372</u>	<u>372</u>
At 31 March 2025	<u>151</u>	<u>151</u>

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

15. Stocks

	2026	2025
	£	£
Raw materials and consumables	<u>554</u>	<u>75</u>

16. Debtors

	2026	2025
	£	£
Trade debtors	6,227	9,131
Other debtors	<u>836</u>	<u>149</u>
	<u>7,063</u>	<u>9,280</u>

17. Creditors: amounts falling due within one year

	2026	2025
	£	£
Accruals and deferred income	7,731	5,228
Other creditors	<u>539</u>	<u>6,676</u>
	<u>8,270</u>	<u>11,904</u>

18. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £647 (2025: £736).

19. Analysis of charitable funds

Unrestricted funds

	At 1 April 2025	Income	Expenditure	Transfers	At 31 March 2026
	£	£	£	£	£
General Fund	<u>61,130</u>	<u>101,775</u>	<u>(97,103)</u>	<u>2,625</u>	<u>68,427</u>

	At 1 April 2024	Income	Expenditure	Transfers	At 31 March 2025
	£	£	£	£	£
General Fund	<u>54,909</u>	<u>78,549</u>	<u>(72,328)</u>	<u>—</u>	<u>61,130</u>

North Oxford Association

Notes to the Financial Statements *(continued)*

Year ended 31 March 2026

19. Analysis of charitable funds *(continued)*

Restricted funds

	At 1 April 2025	Income	Expenditure	Transfers	At 31 March 2026
	£	£	£	£	£
NOA Holiday Fund	<u>2,625</u>	<u>—</u>	<u>—</u>	<u>(2,625)</u>	<u>—</u>

	At 1 April 2024	Income	Expenditure	Transfers	At 31 March 2025
	£	£	£	£	£
NOA Holiday Fund	<u>2,625</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>2,625</u>

20. Analysis of net assets between funds

	Unrestricted Funds	Restricted Funds	Total Funds 2026
	£	£	£
Tangible fixed assets	372	—	372
Current assets	76,325	—	76,325
Creditors less than 1 year	<u>(8,270)</u>	<u>—</u>	<u>(8,270)</u>
Net assets	<u>68,427</u>	<u>—</u>	<u>68,427</u>

	Unrestricted Funds	Restricted Funds	Total Funds 2025
	£	£	£
Tangible fixed assets	151	—	151
Current assets	72,883	2,625	75,508
Creditors less than 1 year	<u>(11,904)</u>	<u>—</u>	<u>(11,904)</u>
Net assets	<u>61,130</u>	<u>2,625</u>	<u>63,755</u>